

**Worcester Regional Transit Authority**  
**Fiscal Year 2025 Consolidated Budget - Revised**

	<u>FY 2025 Revised Budget</u>	<u>FY2025 Original Budget</u>	<u>\$ Increase / (Decrease)</u>	<u>% Increase / (Decrease)</u>
<b>I. Expenses:</b>				
Transit Services				
Fixed Route	\$ 25,798,349	\$ 26,605,451	\$ (807,102)	-3.0%
Demand Response	5,725,310	5,615,586	109,724	2.0%
Brokerage / Customer Service	2,062,311	2,062,311	-	0.0%
Administration	2,012,496	2,082,278	(69,782)	-3.4%
Debt Service	452,232	457,728	(5,496)	-1.2%
Management Fee	426,780	426,780	-	0.0%
<b>Total Expenses</b>	<b><u>36,477,479</u></b>	<b><u>37,250,134</u></b>	<b><u>(772,656)</u></b>	<b><u>-2.1%</u></b>
<b>II. Revenues:</b>				
Passenger Revenue	-	-	-	-
MassDOT Community Transit Grants	210,054	72,000	138,054	191.7%
MassDOT Discretionary Grant	5,517,286	-	5,517,286	-
Administration Revenues	237,140	237,140	-	0.0%
Other - Non Transportation	26,311	23,088	3,223	14.0%
<b>Total Revenues</b>	<b><u>5,990,791</u></b>	<b><u>332,228</u></b>	<b><u>5,658,563</u></b>	<b><u>1703.2%</u></b>
<b>III. Federal Operating Assistance:</b>				
Operating Assistance Special Rule	336,460	4,417,891	(4,081,431)	-92.4%
CARES Act	545,105	4,533,426	(3,988,321)	-88.0%
American Rescue Plan	1,182,952	871,841	311,111	35.7%
CMAQ - Westborough/VIA	521,127	521,127	-	0.0%
Preventive Maintenance - Security	-	283,448	(283,448)	-100.0%
Short Range Transportation Planning	-	200,000	(200,000)	-100.0%
Project Administration	21,859	21,859	-	0.0%
<b>Total Federal Operating Assistance</b>	<b><u>2,607,503</u></b>	<b><u>10,849,592</u></b>	<b><u>(8,242,089)</u></b>	<b><u>-76.0%</u></b>
<b>IV. Net Cost of Service</b>	<b><u>27,879,185</u></b>	<b><u>26,068,314</u></b>	<b><u>1,810,870</u></b>	<b><u>6.9%</u></b>
<b>V. Net Cost of Service Funding</b>				
A.    State Contract Assistance	21,721,844	19,931,480	1,790,364	9.0%
B.    Local Assessments	6,157,341	6,136,834	20,507	0.3%
<b>Deficit</b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	<b><u>\$ -</u></b>	



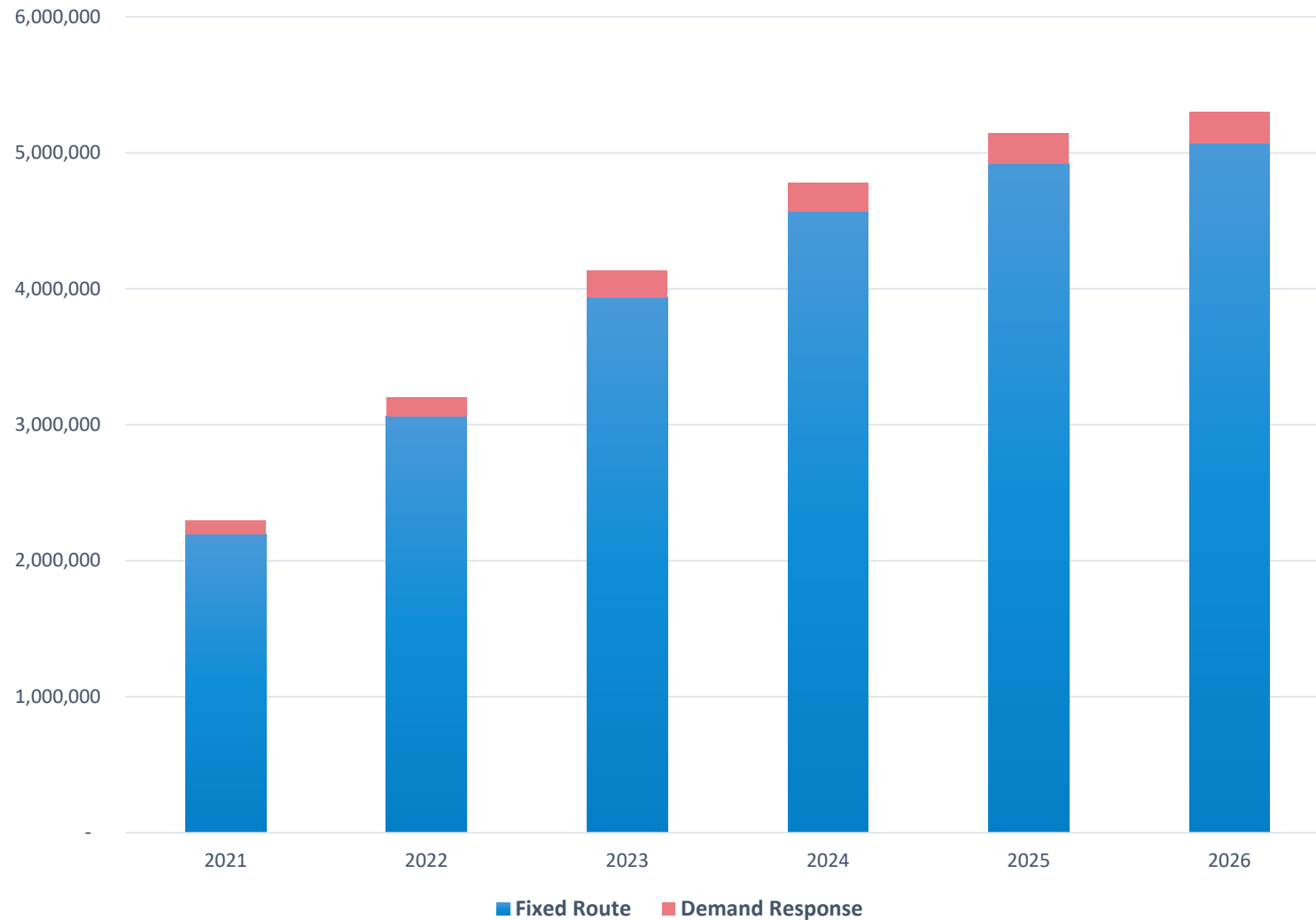
Worcester Regional Transit Authority

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## FY26 Budget Presentation

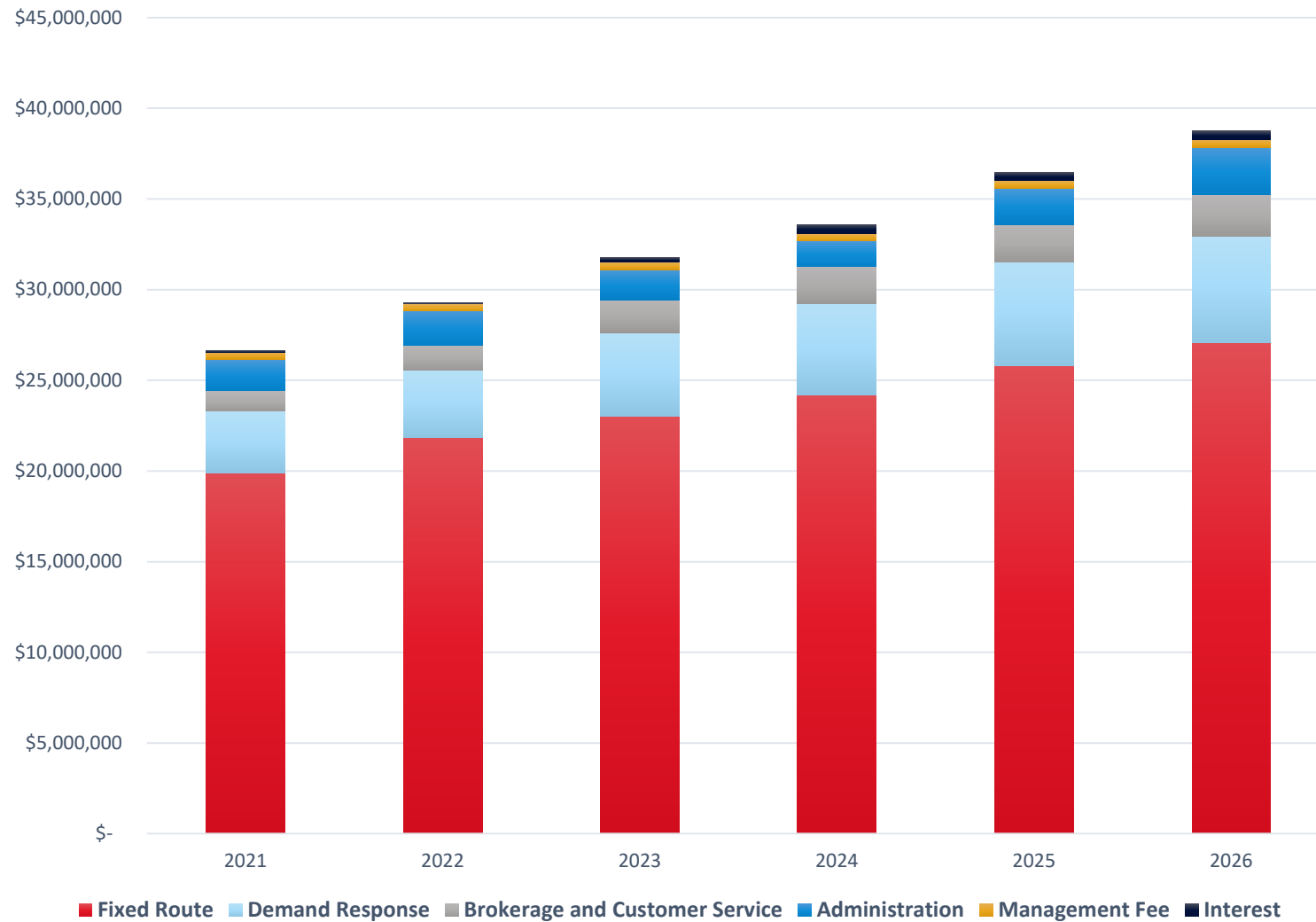
# Ridership Trends

## Unlinked Passenger Trips

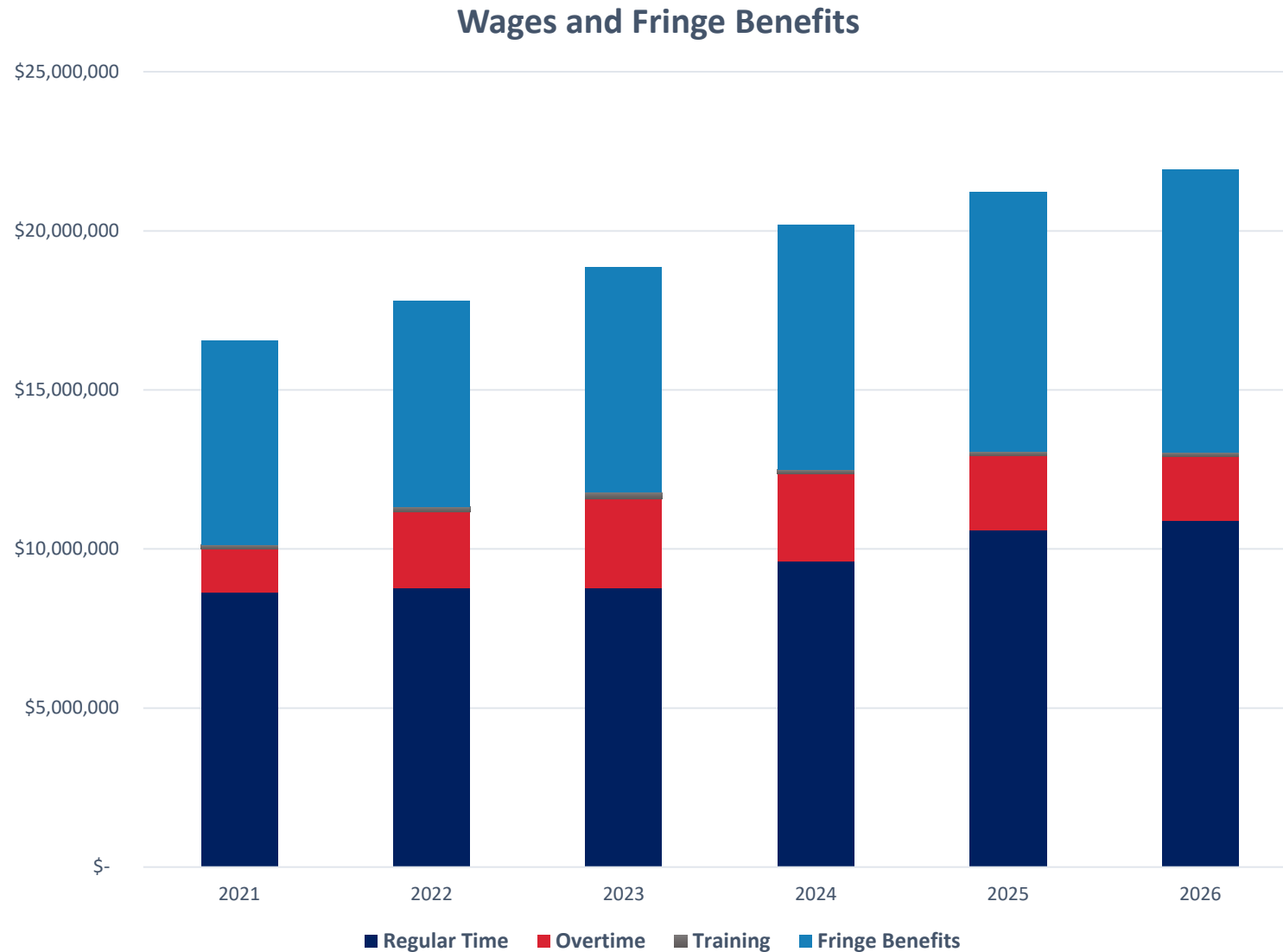


# Cost Trends

## Operating Costs



# CMTM Wage and Fringe Trends



# Cost Drivers

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## Central Mass Transit Management (vs Proposed Revised Budget)

Pension	-\$197k	-10.9%
Medical Insurance	+\$828k	+26.9%
Liability Insurance	+\$207k	+10.3%
Workers' Comp	+\$116k	+20.2%

## Demand Response / Brokerage

Micro-transit	+\$72k	+12.1%
Yellow Cab	+\$158k	+16.5%

## Administration

Wages	+\$99k	+12.9%
Medical Insurance	+\$52k	+49.5%
Pension	+40k	+32.3%
Planning	+\$220k	+35.2%
Information Technology	+\$67k	



# Revenue Sources

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Initial Budget Proposes Resumption of Fare Collection

- Passenger Revenue           +\$5.5m
- Federal Assistance           +\$2.2m       +83.6%

If Advisory Board votes to continue the suspension of fare collection,  
Federal Assistance will have a net increase of: \$7.7m   +295.2%

- State Assistance           Project Level Funding
- Local Assessments       +\$154k       +2.5%
- WRTA Administration is actively pursuing other grant opportunities to fund fare free service including:
  - MassDOT – Annual Fare Share Amount TBD



# Fiscal Year 2026 Consolidated Budget

	<b>FY 2026 Proposed Budget</b>	<b>FY 2025 Revised Budget</b>	<b>FY 2025 Approved Budget</b>	<b>Vs Revised Budget \$ Increase / (Decrease)</b>	<b>% Increase / (Decrease)</b>
<b>Expenses:</b>					
Transit Services					
Fixed Route	\$ 27,052,324	\$ 25,798,349	\$ 26,605,451	\$ 1,253,974	4.9%
Demand Response	5,881,423	5,725,310	5,615,586	156,113	2.7%
Brokerage / Customer Service	2,284,740	2,062,311	2,062,311	222,429	10.8%
Administration	2,631,504	2,012,496	2,082,278	619,008	30.8%
Debt Service	463,704	452,232	457,728	11,472	2.5%
Management Fee	441,216	426,780	426,780	14,436	3.4%
<b>Total Expenses</b>	<b>38,754,911</b>	<b>36,477,479</b>	<b>37,250,134</b>	<b>2,277,432</b>	<b>6.2%</b>





# Fiscal Year 2026 Consolidated Budget

	<b>FY 2026 Proposed Budget</b>	<b>FY 2025 Revised Budget</b>	<b>FY 2025 Approved Budget</b>	<b>Vs Revised Budget \$ Increase / (Decrease)</b>	<b>% Increase / (Decrease)</b>
<b>Revenues:</b>					
Passenger Revenue	5,517,286	-	-	5,517,286	-
MassDOT Community Transit Grants	136,480	210,054	72,000	(73,574)	-35.0%
MassDOT Discretionary Grant	-	5,517,286	-	(5,517,286)	-100.0%
Administration Revenues	256,882	237,140	237,140	19,742	8.3%
Other - Non Transportation	23,088	26,311	23,088	(3,223)	-12.2%
<b>Total Revenues</b>	<b>5,933,736</b>	<b>5,990,791</b>	<b>332,228</b>	<b>(57,055)</b>	<b>-1.0%</b>



# Fiscal Year 2026 Consolidated Budget

	<b>FY 2026 Proposed Budget</b>	<b>FY 2025 Revised Budget</b>	<b>FY 2025 Approved Budget</b>	<b>Vs Revised Budget \$ Increase / (Decrease)</b>	<b>% Increase / (Decrease)</b>
<b>Federal Operating Assistance:</b>					
Operating Assistance Special Rule	2,445,528	336,460	4,417,891	2,109,068	626.8%
CARES Act		545,105	4,533,426	(545,105)	-100.0%
American Rescue Plan	902,356	1,182,952	871,841	(280,596)	-23.7%
CMAQ - Westborough/VIA	573,240	521,127	521,127	52,113	10.0%
Preventive Maintenance - Security	443,981	-	283,448	443,981	-
Short Range Transportation Planning	400,000	-	200,000	400,000	-
Project Administration	22,952	21,859	21,859	1,093	5.0%
<b>Total Federal Operating Assistance</b>	<b>4,788,057</b>	<b>2,607,503</b>	<b>10,849,592</b>	<b>2,180,554</b>	<b>83.6%</b>



# Fiscal Year 2026 Consolidated Budget

	<b>FY 2026 Proposed Budget</b>	<b>FY 2025 Revised Budget</b>	<b>FY 2025 Approved Budget</b>	<b>Vs Revised Budget \$ Increase / (Decrease)</b>	<b>% Increase / (Decrease)</b>
<b>Net Cost of Service</b>	<b>28,033,118</b>	<b>27,879,185</b>	<b>26,068,314</b>	<b>153,933</b>	<b>0.6%</b>
<b>Net Cost of Service Funding</b>					
A. State Contract Assistance	21,721,844	21,721,844	19,931,480	-	0.0%
B. Local Assessments	6,311,275	6,157,341	6,136,834	153,934	2.5%
<b>Deficit</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	



# Status of Pandemic Era Federal Funding

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## Coronavirus Aid, Relief, and Economic Security (CARES)

Original Apportionment	\$36,048,200
Fiscal Year 2020 use	\$373,647
Fiscal Year 2021 use	\$4,626,360
Fiscal Year 2022 use	\$3,426,381
Fiscal Year 2023 use	\$5,126,705
Fiscal Year 2024 use	\$1,597,601
Fiscal Year 2025 budgeted	<u>\$545,105</u>
<b>Balance</b>	<b>\$20,352,401</b>

## American Rescue Plan Act (ARPA)

Original Apportionment	\$5,992,829
Fiscal Year 2022 use	\$619,440
Fiscal Year 2023 use	\$633,402
Fiscal Year 2024 use	\$744,950
Fiscal Year 2025 budgeted	\$1,182,952
Fiscal Year 2026 budgeted	<u>\$902,356</u>
<b>Balance</b>	<b>\$1,909,729</b>





Worcester Regional Transit Authority

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## Transit Asset Management (TAM) Plan Revised Performance Targets

# What is the WRTA TAM Plan?

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- TAM = Transit Asset Management
- Develops process for operating, maintaining, and improving public capital assets throughout the assets' life cycle
- Public transit agencies are required to establish performance measures and targets
- Updated TAM Plan adopted by WRTA Advisory Board in FY 2022
  - Initial TAM Plan adopted by WRTA Advisory Board in FY 2018
  - Provide MPO and Advisory Board with annual update on performance targets



# WRTA TAM Performance Targets

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- Measures for transit assets that WRTA has direct capital responsibility
- Asset types are referenced in each performance measure
- Performance targets are integrated into CMMPOs Performance Management program (included in TIP process)
- Targets are based on FTA and MassDOT guidance, and WRTA Administration, CMTM Operations and Maintenance, and CMMPO Planning staffs



# WRTA TAM Plan (2022) Performance Targets

Category	Class	Performance Targets/Measures
Rolling Stock	Buses > 30'	100% of fleet meets or exceeds ULB of 12 years
	Buses ≤ 30'	100% of fleet meets or exceeds ULB of 10 years
	Vans (Type A, E, E2)	100% of fleet meets or exceeds ULB of *8 years
	Vans (Type LF)	100% fleet meets or exceeds ULB of *8 years
Equipment	Support Vehicle	100% of fleet meets or exceeds ULB of 7 years
	Service Vehicle	100% of fleet meets or exceeds ULB of 10 years
Facilities	Admin/Maintenance Facility	0% of facilities rated under 3.0 on TERM scale
	Passenger/Parking Facility	0% of facilities rated under 3.0 on TERM scale

- \*At the end of 2024, MassDOT issued updated guidance for MAP vans, extending the Useful Life Benchmark (ULB) from 6/7 years to 8 years. This applies to all MAP vans model year 2022 and newer, which is about 50% of the WRTAs van fleet.







Worcester Regional Transit Authority

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## Administrators Report

# Transit Employee Appreciation Day

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- March 18<sup>th</sup> 2025 Transit Employee Appreciation Day
- Website and Social Media
- CMTM Morning Meet and Greet
- Platform Thank You Letters



# Fleet Update

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- Battery Electric Bus Transition
  - M&O Design Challenges
    - Must be outdoors due to insurance and fire prevention
    - No Roof possible at M&O due to soil & would cause snow removal issues
    - Circulation Pattern impacted
    - Limited or No Expansion, would need to consider future satellite lot
  - Uncertain Future Funding
- 40' Hybrids in Winter of 2026
- 35' Diesels in Summer of 2026



# Narcan Update

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- Mobile Treatment Van (Spectrum Health)
  - Monday-Sunday
  - 11:45AM to 12:45PM
- Onboard and Hub Tracking
- CMTM Recognition Training
- CMRPC Memo



# Service Rollout

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- April 26, 2025
  - Rollout Reliability improvements
  - Bring back Friday service on Route 825, 11 and 24
  - Begin promotion and communication to passengers on April 11<sup>th</sup>
    - Platform Promotion
    - Notices and Hangers on Buses
    - Social Media
- June 28, 2025
  - Fix schedules requiring immediate adjustment
- August 23, 2025
  - Bring all Friday service back to normal weekday levels

